

Appendix 3 – Detailed 2018/19 budget

PROPOSED REVENUE BUDGET 2018/19									
Service	Current 2017/18 base budget	Pensions, pay and inflation	Pressures	Savings	Other Adjusts	Proposed 2018/19 base	Gross Budget	Income Budget	Change
	£000	£000	£000	£000	£000	£000	£000	£000	
Adults and Wellbeing									
Commissioned Care	42,822	(210)	4,856	(3,196)	0	44,273	55,267	(10,994)	3.4%
Adults Operations	5,587	59	190	(80)	0	5,756	6,491	(735)	3.0%
Directorate Management	(1,509)	640	294	(1,550)	11	(2,115)	5,509	(7,624)	40.1%
Commissioning/Transformation	4,344	24	404	(569)	(188)	4,015	5,138	(1,123)	
Total Adults and Wellbeing	51,243	513	5,744	(5,395)	(177)	51,929	72,405	(20,476)	
Children's Wellbeing									
Children's Safeguarding & Early Help	15,708	78	3,417	(1,114)	(82)	18,007	18,646	(639)	14.6%
Statutory Education Services	5,358	29	553	(581)	223	5,582	8,641	(3,059)	4.2%
Directorate Management and Grant Income	87	404	0	(537)	(141)	(187)	(187)	0	(314.9%)
Total Children's Wellbeing	21,153	511	3,970	(2,232)	0	23,402	27,100	(3,698)	
Economy, Communities & Corporate									
Highways, Planning, Waste, and Parking	24,510	802	0	(1,360)	(26)	23,926	38,772	(14,846)	(2.4%)
Communities (Legal, Governance, Libraries, ICT)	7,484	339	0	(1,195)	(8)	6,620	8,420	(1,800)	(11.5%)
Economic Development and Housing Growth	2,038	(185)	0	(100)	0	1,753	2,307	(554)	(14.0%)
Directorate Management	565	37	0	75	0	677	680	(3)	19.8%
Corporate Resources (Finance, ICT, Property and HR)	10,143	128	0	(1,282)	(4)	8,985	12,933	(3,948)	(11.4%)
Total Economy, Community & Corporate	44,740	1,121	0	(3,862)	(38)	41,961	63,112	(21,151)	
Central Corporate Costs	24,403	103	0	(1,460)	3,786	26,832	78,588	(51,756)	10.0%
Total Herefordshire Council	141,539	2,248	9,714	(12,949)	3,571	144,124	241,205	(97,081)	

Revenue Budget 2018/19				Adults and Wellbeing				
Service	Current 2017/18 base budget	Pensions and Inflation	Pressures	Savings	Other Adjusts	Proposed 2018/19 base budget	Gross Budget	Income Budget
	£000	£000	£000	£000	£000	£000	£000	£000
Commissioned Care								
Learning Disabilities	16,947	-48	2,737	(1,345)	0	18,290	20,694	(2,404)
Mental Health	3,898	-6	675	(300)	0	4,267	5,016	(749)
Memory & Cognition	2,453	-13	(564)	(16)	0	1,860	2,513	(653)
Physical Disabilities	19,146	-141	1,976	(1,532)	0	19,449	26,573	(7,124)
Sensory Support	379	-1	33	(3)	0	408	472	(64)
Total Commissioned Care	42,822	-210	4,856	(3,196)	0	44,273	55,267	(10,994)
Operations and Management								
Operations	5,587	59	190	(80)	0	5,756	6,491	(735)
Commissioning	3,200	21	404	(336)	0	3,289	4,096	(807)
Directorate Management	(1,509)	640	294	(1,550)	11	(2,115)	5,509	(7,624)
Public Health	119	0	0	0	-119	(0)	9,303	(9,303)
Transformation & Safeguarding	1,025	3	0	(233)	-69	726	1,042	(316)
Total Operations and Management	8,421	723	888	(2,199)	(177)	7,656	26,441	(18,785)
Total Adults and Wellbeing	51,243	513	5,744	(5,395)	(177)	51,929	81,708	(29,779)

Revenue Budget 2018/19			Childrens Wellbeing					
Service	Current 2017/18 base budget	Pensions and Inflation	Pressures	Savings	Other Adjusts	Proposed 2018/19 base budget	Gross Budget	Income Budget
	£000	£000	£000	£000	£000	£000	£000	£000
Safeguarding and Early Help								
Safeguarding Board and Independent Review	673	8	-	(6)	8	683	683	
Early Help and Family Support	370	5	-	(103)	(18)	254	254	
Front Line Social Workers	2,595	26	-	(155)	-	2,466	2,566	(100)
Looked After Children - Fostering and Adoption	7,282	25	1,297	(410)	-	8,194	8,194	
Looked After Children External Placements	3,270	-	2,120	(195)	-	5,195	5,195	
Social Care Training and Development	359	3	-	(9)	(35)	318	318	
Safeguarding and Early Help Management	1,159	11	-	(236)	(37)	897	1,436	(539)
Total Safeguarding and Early Help	15,708	78	3,417	(1,114)	(82)	18,007	18,646	(639)
Statutory Education Services								
Special Educational Needs	3,200	10	523	(146)	-	3,587	3,859	(272)
Contracts and Commissioning	961	8	30	(325)	57	731	3,431	(2,700)
Educational Development	1,121	10	-	(108)	166	1,189	1,276	(87)
Statutory Education Improvement Services	76	1	-	(2)	-	75	75	
Total Statutory Education Services	5,358	29	553	(581)	223	5,582	8,641	(3,059)
Directorate Management and Grant Income								
Directors Office	(119)	404	-	(527)	(132)	(374)	(374)	
Youth Offending Service	206	-	-	(10)	(9)	187	187	
Total Directorate Management and Grant Income	87	404	-	(537)	(141)	(187)	(187)	0
Total Children's Wellbeing	21,153	511	3,970	(2,232)	-	23,402	27,100	(3,698)

Revenue Budget 2018/19						ECC		
Service	Current 2017/18 base budget	Pensions and Inflation	Pressures	Savings	Other Adjusts	Proposed 2018/19 base budget	Gross Budget	Income
	£000	£000	£000	£000	£000	£000	£000	£000
Highways, Planning, Waste and Parking								
Directorate Services	363	4	0	(5)	0	362	362	0
Environment and Waste	14,463	286	0	(40)	(13)	14,696	16,467	(1,771)
Highways and Community Services	1,050	5	0	(36)	(24)	995	995	0
Public Realm Annual Plan	6,132	250	0	(335)	11	6,058	6,058	0
Regulatory and Development Management Services	836	20	0	(165)	0	691	4,072	(3,381)
Technical and Parking Services	(5,517)	3	0	(352)	0	(5,866)	1,552	(7,418)
Transport and Access Services	7,183	234	0	(427)	0	6,990	9,266	(2,276)
Total Highways, Planning, Waste and Parking	24,510	802	0	(1,360)	(26)	23,926	38,772	(14,846)
Communities (Legal, Governance, Libraries, ICT)								
Collections, Archives and Leisure	243	300	0	(232)	0	311	366	(55)
Communications and Web	308	3	0	(3)	0	308	308	0
Customer and Library Services	1,626	11	0	(493)	7	1,151	1,339	(188)
Economic Projects	259	3	0	(125)	0	137	137	0
Equality, Information and Records	751	3	0	(10)	0	744	1,245	(501)
Legal Services and Governance	3,014	19	0	(82)	15	2,966	3,405	(439)
ICT	1,283	0	0	(250)	(30)	1,003	1,620	(617)
Total Communities (Legal, Governance, Libraries, ICT)	7,484	339	0	(1,195)	(8)	6,620	8,420	(1,800)

Economic Development and Housing Growth								
Community Regeneration	260	3	0	(6)	0	257	283	(26)
Economic Development	865	(196)	0	(4)	0	665	940	(275)
Neighbourhood Planning	103	1	0	(1)	0	103	253	(150)
Growth	272	1	0	(30)	0	243	243	0
Regeneration	266	4	0	(57)	0	213	316	(103)
Strategic Planning	272	2	0	(2)	0	272	272	0
Total Economic Development and Housing Growth	2,038	(185)	0	(100)	0	1,753	2,307	(554)
Directorate Management								
Directors	407	4	0	(3)	0	408	411	(3)
Management	158	33	0	78	0	269	269	0
Total Directorate Management	565	37	0	75	0	677	680	(3)
Corporate Resources (Finance, ICT, Property and HR)								
Asset Management and Property Services	3,050	(62)	0	(579)	(4)	2,405	6,150	(3,745)
Finance	7,174	188	0	(683)	0	6,679	6,851	(172)
Local Tax, Revenues and Benefits	(1,333)	0	0	0	0	(1,333)	(1,333)	0
Internal Audit Services	195	0	0	0	0	195	226	(31)
HR, Payroll, Recruitment and Organisational Development	351	2	0	0	0	353	353	0
Corporate Management	706	0	0	(20)	0	686	686	0
Total Corporate Resources (Finance, ICT, Property and HR)	10,143	128	0	(1,282)	(4)	8,985	12,933	(3,948)
Total Economy, Communities & Corporate	44,740	1,121	0	(3,862)	(38)	41,961	63,112	(21,151)